

The guidelines challenge—Philosophy, practice, policy

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1 | INTRODUCTION

In Oxford, UK, on the 3rd and 4th of October 2017, the CauseHealth group held a conference to tackle what they called “guidelines challenges.” New approaches to evidence and medical knowledge, as well as how to use that knowledge in practice, present specific challenges for current evidence-based methods for developing and implementing guidelines. Because the conference aimed to produce both theoretical and practical proposals for solutions to these challenges, it was titled “The guidelines challenge—Philosophy, practice, policy,” and speakers from diverse disciplines and professions were invited to speak and attend.

The challenges themselves arose during discussions held at past activities with CauseHealth and the broader network of collaborators involved in that project. For instance, in Ås, Norway, in January 2016, a workshop, “N=1, Causal Reasoning and Evidence for Clinical Practice” was held, giving a platform for many speakers to raise issues regarding the translation of knowledge and evidence between populations, clinical guidelines, and individual, person-based care. Bringing these broader questions to bear on the issue of guidelines specifically was the task of a workshop held in London later that year, “Thinking about Guidelines.” To that workshop, CauseHealth invited speakers from philosophy and diverse fields of medical practice to assess what the key questions facing guidelines developers and those who use them might be and what philosophy could offer in the efforts to resolve them. The themes for the “Guidelines Challenge” conference

emerged from these events. A review of the introductory statements from CauseHealth Principal Investigator Rani Lill Anjum can be found within this issue of this journal.^{1,2} During these introductory statements, Anjum laid out the guidelines challenges that CauseHealth had marked as most important and urgent and how thinking of causality from the perspective of dispositionalism—a key component of the CauseHealth approach³—can frame solutions to those challenges. In the following paper, we give a brief overview of the talks presented, along with some thoughts on theoretical and practical proposals for going forward from here.

2 | TALKS AND CENTRAL ISSUES

2.1 | Trish Greenhalgh, Desperately seeking personalization: how evidence-based guidelines sometimes produce non-evidence-based care

Trish Greenhalgh, a general practitioner and professor of primary health at Oxford University, gave the opening keynote of the conference. Greenhalgh shared her experience as a patient to deliver a fascinating insight into the operationalization of evidence-based guidelines in typical clinical decision making. Paradoxically, Greenhalgh suggested that the use of evidence-based guidelines sometimes produced non-evidence-based care. The talk struck a chord that would play through the rest of the conference, that the problem of translating data from

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