

Accounting for Business Decisions – Required Reading

ACCT3 MANAGEMENT Chapter 4 (Pg 79-88)

COST VOLUME PROFIT ANALYSIS

THE CONTRIBUTION MARGIN AND ITS USES

- The traditional profit & loss statement required for external financial reporting focuses on function (product costs vs period costs) to calculate the COGS & a Co's gross profit.
- Gross profit is the difference b/w sales & COGS but because COGS includes both fixed costs (facility-level costs, such as rent) & variable costs (unit level costs, such as direct materials), the behaviour of COGS & gross profit is difficult to predict when production increases or decreases.
- In contrast, the contribution margin profit & loss statement is structured by behaviour rather than by function.
- Below, a traditional profit & loss statement & a contribution margin profit & loss statement are shown side by side to see the difference.

Traditional		Contribution margin	
Sales	\$1000	Sales	\$1000
Less: Cost of goods sold		Less: Variable costs:	
Variable costs	\$350	Manufacturing costs	\$350
Fixed costs	150	S, G & A costs	50
Total cost of goods sold	500	Total variable costs	400
Gross profit	\$ 500	Contribution margin	\$ 600
Less: S, G & A costs:		Less: Fixed costs:	
Variable costs	\$ 50	Manufacturing costs	\$150
Fixed costs	250	S, G & A costs	250
Total S, G & A costs	300	Total fixed costs	400
Net profit	\$ 200	Net profit	\$ 200

shows that although the net profit is the same for both statements, the traditional statement focuses on the function of the costs, whereas the contribution margin profit & loss statement focuses on the function of the costs, whereas the contribution margin profit & loss statement focuses on the behaviour of the costs.

- In the traditional profit & loss statement, COGS & the selling, general & admin costs include both variable & fixed costs.
- In the contribution margin profit & loss statement, costs are separated by behaviour (variable vs fixed) rather than by function. Hence, variable marketing expenses are fixed marketing expenses will be shown separately, whereas in a traditional profit & loss statement, both are shown within the one 'marketing expense' period cost item.
- This also means that the contribution margin profit & loss statement combines products & period costs. Variable costs include both variable product costs (direct materials) & variable selling general & admin costs (commissions on sales).
- Fixed costs include both product & period costs.
- The value that the contribution margin term provides to org's; we know the contribution margin = sales revenues minus variable costs. Mgr's find it useful to understand how much they have left over from sales revenues to cover fixed costs, once variable costs have been covered.

Accounting A Of Readings

S. Mark Young



Accounting A Of Readings:

Accounting, a Book of Readings Paul E. Dascher, Paul A. Janell, William G. Shenkir, 1982 **Management and Administration in Manufacturing Industries**, 1924 Readings in Management Accounting S. Mark Young, 1997 KEY BENEFIT Readings in Management Accounting 2nd edition is a compilation of recent business press and academic articles The articles parallel the contents of Management Accounting 2nd edition and are taken from the Journal of Cost Management Management Accounting the Wall Street Journal Fortune Magazine the Harvard Business Review and other sources Each section of the book is introduced with a summary of articles and their overall contribution to the topic Each reading concludes with a set of questions designed to provoke thought and analysis Accounting; a Book of Readings Gerhard G. Mueller, 1970 **Colorado Municipalities**, 1930 *Publications of the National Electric Light Association.-*, 1906
Report of the Operations of the Philadelphia and Reading Railroad Company Philadelphia & Reading Railroad Co, 1890
Accounting Theory Richard G. Schroeder, Lewis D. McCullers, Myrtle W. Clark, 1987-01-16 Provides readers with a broader view of accounting theory than can be provided by using only techniques and procedures Primarily a descriptive interpretation of the Opinions and Standards issued by the Accounting Principles Board and the Financial Accounting Standards Board It is descriptive of existing accounting theory exploring it in depth while critically examining alternatives to current practice Through the use of research articles at the end of each chapter and supplemental readings which provide additional discussion of complex material or a dissenting opinion from current generally accepted accounting principles it also helps readers evaluate the conclusions reached by the APB and FASB **Financial Analysis and the Predictability of Important Economic Events** Ahmed Riahi-Belkaoui, 1998-07-28 Financial analysis based on ratio analysis has been used as a tool for analyzing the financial strength of corporations Although ratio analysis is generally used as a univariate strategy the accounting and finance literature has evolved to include multivariate based models in financial analysis and these models can be used to explain important economic events and often predict them Thus in an exhaustive coverage of the economic events to which they can be applied Riahi Belkaoui discusses these models in a way that will have special value to corporate management financial planners and to their colleagues in the academic community who specialize in business and economic analysis The American City Arthur Hastings Grant, Harold Sinley Bittenheim, 1915 *Proceedings* National Electric Light Association, 1906 *Host Bibliographic Record for Boundwith Item Barcode 30112085284237 and Others*, 1911
Journals of the Senate and House of Commons North Carolina. General Assembly. Senate, 1911 **High School Reading Lists** New York (N.Y.). High School of Commerce. English Department, 1922 Electrical News and Engineering, 1929 **Powers of Reading** Peter Szendy, 2025-03-11 A historical literary and philosophical study that transforms our understanding of reading Peter Szendy offers a subtle persuasive and unprecedented account of the time of reading and its scene of address one that is as archaic as it is contemporary When we read are we listening to a voice or being read to If it is

not a private and monologic exercise how do we understand the populated scene of reading What reads when we read and how does reading push and pull between temporalities and voices Why do we keep leaving the text when we seek to obey the injunction to stay within its terms Questions such as these produce a fresh even startling consideration of a wide range of literary and popular texts including Hobbes Leviathan Flaubert s Madame Bovary Kant s moral injunctions Sade Val ry Blanchot and de Certeau but also modern fiction film audiobooks and hypertext The power of reading turns out to belong to its surprising engagement with time and direction the deliberate reader stays close but strays tries to fill in the gaps but gets pushed back by a countercurrent The key to the text is sought outside only to be led back to the text and its failure to deliver a final answer Equally at odds with older versions of literary formalism that insist on the self referentiality of the text as well as contextualists who scour an external social order to discover the truth of the text Szendy approaches that very conflict as an oscillation constitutive of reading itself Paradoxically reading is sustained precisely by what interrupts its teleological flow The result is a comic profound and timely reconceptualization of reading which rushes forward only to find itself pushed back into the heart of the text which discovers that this incessant breaking from the text this headlong rushing ahead to the world outside the text is a sequence of overreach delay and return that forms the ragged rhythm of reading itself Powers of Reading is a patient brilliant and illuminating inquiry into the crosscurrents of voice and address one that speaks to the speed and complexity of our time how we are upended by our forward propulsions to consider how multiple voice action and passivity are all rearranged in the scene of reading Judith Butler Distinguished Professor in the Graduate School University of California Berkeley **North Park College Catalog** North Park College and Theological Seminary,1927 Proceedings of the Annual Convention Pennsylvania Electric Association,1921 **Convention** National Electric Light Association. Convention,1919 **Yearbook [of The] American Library Association** ,1927

Accounting A Of Readings: Bestsellers in 2023 The year 2023 has witnessed a noteworthy surge in literary brilliance, with numerous compelling novels captivating the hearts of readers worldwide. Lets delve into the realm of popular books, exploring the fascinating narratives that have captivated audiences this year. The Must-Read : Colleen Hoovers "It Ends with Us" This touching tale of love, loss, and resilience has captivated readers with its raw and emotional exploration of domestic abuse. Hoover masterfully weaves a story of hope and healing, reminding us that even in the darkest of times, the human spirit can triumph. Accounting A Of Readings : Taylor Jenkins Reids "The Seven Husbands of Evelyn Hugo" This spellbinding historical fiction novel unravels the life of Evelyn Hugo, a Hollywood icon who defies expectations and societal norms to pursue her dreams. Reids compelling storytelling and compelling characters transport readers to a bygone era, immersing them in a world of glamour, ambition, and self-discovery. Accounting A Of Readings : Delia Owens "Where the Crawdads Sing" This captivating coming-of-age story follows Kya Clark, a young woman who grows up alone in the marshes of North Carolina. Owens weaves a tale of resilience, survival, and the transformative power of nature, entrancing readers with its evocative prose and mesmerizing setting. These top-selling novels represent just a fraction of the literary treasures that have emerged in 2023. Whether you seek tales of romance, adventure, or personal growth, the world of literature offers an abundance of compelling stories waiting to be discovered. The novel begins with Richard Papen, a bright but troubled young man, arriving at Hampden College. Richard is immediately drawn to the group of students who call themselves the Classics Club. The club is led by Henry Winter, a brilliant and charismatic young man. Henry is obsessed with Greek mythology and philosophy, and he quickly draws Richard into his world. The other members of the Classics Club are equally as fascinating. Bunny Corcoran is a wealthy and spoiled young man who is always looking for a good time. Charles Tavis is a quiet and reserved young man who is deeply in love with Henry. Camilla Macaulay is a beautiful and intelligent young woman who is drawn to the power and danger of the Classics Club. The students are all deeply in love with Morrow, and they are willing to do anything to please him. Morrow is a complex and mysterious figure, and he seems to be manipulating the students for his own purposes. As the students become more involved with Morrow, they begin to commit increasingly dangerous acts. The Secret History is a brilliant and thrilling novel that will keep you speculating until the very end. The novel is a warning tale about the dangers of obsession and the power of evil.

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