



# Building Paper Bridges

**Silvio Martinelli, Arne Gillert, Mark Taylor, Council of Europe. Directorate of Youth and Sport**

## **Building Paper Bridges:**

*Discoveries* Katherine Cuthbert, 1998      **Building State Capability** Matt Andrews, Lant Pritchett, Michael Woolcock, 2017-01-19 This is an open access title available under the terms of a CC BY NC ND 4.0 licence. It is free to read at Oxford Scholarship Online and offered as a free PDF download from OUP and selected open access locations. Governments play a major role in the development process and constantly introduce reforms and policies to achieve developmental objectives. Many of these interventions have limited impact: however, schools get built but children don't learn, IT systems are introduced but not used, plans are written but not implemented. These achievement deficiencies reveal gaps in capabilities and weaknesses in the process of building state capability. This book addresses these weaknesses and gaps. It starts by providing evidence of the capability shortfalls that currently exist in many countries, showing that many governments lack basic capacities even after decades of reforms and capacity building efforts. The book then analyses this evidence, identifying capability traps that hold many governments back, particularly related to isomorphic mimicry where governments copy best practice solutions from other countries that make them look more capable even if they are not more capable and premature load bearing where governments adopt new mechanisms that they cannot actually make work given weak extant capacities. The book then describes a process that governments can use to escape these capability traps. Called PDIA (problem driven iterative adaptation), this process empowers people working in governments to find and fit solutions to the problems they face. The discussion about this process is structured in a practical manner so that readers can actually apply tools and ideas to the capability challenges they face in their own contexts. These applications will help readers devise policies and reforms that have more impact than those of the past.

**Building State Capability** Matt Andrews, Lant Pritchett, Michael J. V. Woolcock, 2017. Governments play a major role in the development process and constantly introduce reforms and policies to achieve developmental objectives. Many of these interventions have limited impact: however, schools get built but children don't learn, IT systems are introduced but not used, plans are written but not implemented. These achievement deficiencies reveal gaps in capabilities and weaknesses in the process of building state capability. This book addresses these weaknesses and gaps. It starts by providing evidence of the capability shortfalls that currently exist in many countries, showing that many governments lack basic capacities even after decades of reforms and capacity building efforts. The book then analyses this evidence, identifying capability traps that hold many governments back, particularly related to isomorphic mimicry where governments copy best practice solutions from other countries that make them look more capable even if they are not more capable and premature load bearing where governments adopt new mechanisms that they cannot actually make work given weak extant capacities. The book then describes a process that governments can use to escape these capability traps. Called PDIA (problem driven iterative adaptation), this process empowers people working in governments to find and fit solutions to the problems they face. The discussion about this process is structured in a practical manner so that readers can actually

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This book delves into Building Paper Bridges. Building Paper Bridges is a crucial topic that must be grasped by everyone, from students and scholars to the general public. This book will furnish comprehensive and in-depth insights into Building Paper Bridges, encompassing both the fundamentals and more intricate discussions.

1. The book is structured into several chapters, namely:

- Chapter 1: Introduction to Building Paper Bridges
- Chapter 2: Essential Elements of Building Paper Bridges
- Chapter 3: Building Paper Bridges in Everyday Life
- Chapter 4: Building Paper Bridges in Specific Contexts
- Chapter 5: Conclusion

2. In chapter 1, this book will provide an overview of Building Paper Bridges. The first chapter will explore what Building Paper Bridges is, why Building Paper Bridges is vital, and how to effectively learn about Building Paper Bridges.
3. In chapter 2, the author will delve into the foundational concepts of Building Paper Bridges. This chapter will elucidate the essential principles that must be understood to grasp Building Paper Bridges in its entirety.
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5. In chapter 4, the author will scrutinize the relevance of Building Paper Bridges in specific contexts. The fourth chapter will explore how Building Paper Bridges is applied in specialized fields, such as education, business, and technology.
6. In chapter 5, the author will draw a conclusion about Building Paper Bridges. This chapter will summarize the key points that have been discussed throughout the book.

This book is crafted in an easy-to-understand language and is complemented by engaging illustrations. This book is highly recommended for anyone seeking to gain a comprehensive understanding of Building Paper Bridges.

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