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In this issue:

- **Boost...**
your personal effectiveness by learning the seven leadership principles that bring better results than following conventional wisdom.
- **Improve...**
your ability to analyze your choices independently and creatively by developing the skills for "thinking gray" and "thinking free."
- **Master...**
the leadership skill of "listening artfully" to acquire new ideas and gather and assess information.
- **Maximize...**
the value you get out of experts by discovering how you can use them to your advantage without being used by them.
- **Make...**
better decisions by following two rules: (1) Never make a decision that can be delegated, and (2) Never make a decision today that can be put off to tomorrow.



Volume 12, No. 12 (winter), March 1, January 2003
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The Contrarian's Guide to Leadership

by Steven B. Sample

A summary of the original text.

If you want ordinary results in your business, you might succeed with the conventional approach to leadership. But if you want truly exceptional results — high employee morale and loyalty, lower costs, and record profits — you need to take a *contrarian* view.

Contrarian leadership is based on the following seven principles:

1. Think gray.
2. Think free.
3. Listen artfully.
4. Use experts without letting them use you.
5. Put off making decisions, and delegate as many of them as possible.
6. Know which hill you're willing to die on.
7. Work for those who work for you.

In this summary, we'll discuss how you can use each of these principles to improve

your effectiveness as a leader.



THINKING GRAY AND THINKING FREE

Contrarian leaders think differently from the people around them. In particular, such leaders are able to maintain their intellectual independence by *thinking gray*, and they enhance their intellectual creativity by *thinking free*.

Conventional wisdom considers it a valuable skill to be able to make judgments as quickly as possible. But contrarian wisdom argues that, for leaders, judgments about the truth of information or the merits of new ideas should be arrived at as slowly as possible, and in many cases not at all.

Instead of leaping to a conclusion, often the smartest thing that you can do is to *think gray*. Thinking gray is an extraordinarily uncommon characteristic that requires a good deal of effort

Contrarians Guide To Leadership

M Planty



Contrarians Guide To Leadership:

The Contrarian's Guide to Leadership ,2017 [The Contrarian's Guide to Leadership](#) ,2002 *Hijacked by Jesus*

(eBook) Stephan Joubert,2011-11-02 After having been the victim of a hijacking Stephan Joubert realized that he had a second chance to truly live for God From that point on he has allowed Jesus to totally and gracefully transform his life Stephan explains that a Jesus hijacking is about people who have been touched by the story of Jesus People who have been hijacked by the grace of God spread goodness around like wildfire They constantly infect other people with the right virus grace They are highly contagious and beautifully dangerous They set wildfires of mercy alight that spread from person to person and to the rest of God s creation HIJACKED BY JESUS will inspire readers to walk much closer to the Savior and equip them to be grace distributors in their homes churches and the world around them **The ^AAllure of Toxic**

Leaders Jean Lipman-Blumen,2006-10-16 Toxic leaders both political like Slobodan Milosevic and corporate like Enron s Ken Lay have always been with us and many books have been written to explain what makes them tick Here leadership scholar Jean Lipman Blumen explains what makes the followers tick exploring why people will tolerate and remain loyal to leaders who are destructive to their organizations their employees or their nations Why do we knowingly follow seldom unseat frequently prefer and sometimes even create toxic leaders Lipman Blumen argues that these leaders appeal to our deepest needs playing on our anxieties and fears on our yearnings for security high self esteem and significance and on our desire for noble enterprises and immortality She also explores how followers inadvertently keep themselves in line by a set of insidious control myths that they internalize For example the belief that the leader must necessarily be in a position to know more than the followers often stills their objections In addition outside forces such as economic depressions political upheavals or a crisis in a company can increase our anxiety and our longing for charismatic leaders Lipman Blumen shows how followers can learn critical lessons for the future and survive in the meantime She discusses how to confront reform undermine blow the whistle on or oust a toxic leader And she suggests how we can diminish our need for strong leaders identify reluctant leaders among competent followers and even nurture the leader within ourselves Toxic leaders charm manipulate mistreat weaken and ultimately devastate their followers The Allure of Toxic Leaders tells us how to recognize these leaders before it s too late **Jesus Radical, Righteous, Relevant (eBook)** Stephan Joubert,2012-01-18 JESUS RADICAL RIGHTEOUS

RELEVANT invites readers to think in a radically different way about Jesus by exploring where exactly He fits into Christianity the church and their lives Author Stephan Joubert unlocks readers minds with a refreshing approach that enables them to determine where they belong in God s kingdom His church and His world JESUS RADICAL RIGHTEOUS RELEVANT guides readers to realize that Christians attach so much value to a church culture and have adapted the gospel to such an extent that Jesus has been pushed to the background JESUS RADICAL RIGHTEOUS RELEVANT is an open invitation to think differently about the Messiah to follow in Jesus footsteps and experience Him as never before **Oxford Handbook**

of Positive Psychology C. R. Snyder, Shane J. Lopez, 2009 The Oxford Handbook of Positive Psychology is the seminal reference in the field of positive psychology which in recent years has transcended academia to capture the imagination of the general public The handbook provides a roadmap for the psychology needed by the majority of the population those who don't need treatment but want to achieve the lives to which they aspire These 65 chapters summarize all of the relevant literature in the field The content's breadth and depth provide an unparalleled cross disciplinary look at positive psychology from diverse fields and all branches of psychology including social clinical personality counseling school and developmental psychology Topics include not only happiness but also hope strengths positive emotions life longings creativity emotional creativity courage and more plus guidelines for applying what has worked for people across time and cultures *Leadership for Evidence-Based Innovation in Nursing and Health Professions* Daniel Weberg, Sandra Davidson, 2019-09-30 Leadership for Evidence Based Innovation in Nursing and Health Professions Second Edition takes a patient centered approach discusses the perspectives on the dynamic of innovation and evidence as well as emerging competencies for leaders of healthcare innovation making it the ideal textbook for DNP and Masters level leadership courses *Book Review Index*, 2003 Every 3rd issue is a quarterly cumulation **Greater Than** Dj Grimes, 2026-01-15 Most leadership books teach you how to do more Greater Than teaches you how to think better This book is a practical contrarian guide for founders entrepreneurs executives and business leaders who want clarity in a noisy world and impact without burnout Rather than tactics that expire Greater Than focuses on the thinking patterns behind great leadership decision making and long term success Designed as a 52 week leadership book each chapter delivers one clear insight per week to help you Rethink how you lead Simplify how you build Align your business with what actually matters This is not a hustle culture book It's a book on modern leadership mindset for people building real things What you'll learn Why clarity beats speed in business and leadership How subtraction creates leverage and focus Why alignment outperforms optimization How to build sustainable growth without burnout Why presence restraint and discernment are competitive advantages Each chapter includes One contrarian leadership insight A short reflection A practical exercise for founders and leaders This makes Greater Than part leadership development book part business strategy guide and part weekly mindset reset This book is for Startup founders and entrepreneurs CEOs executives and managers Creatives and builders leading teams Anyone seeking intentional leadership and meaningful success If even a few of these insights shift how you think the results can compound across your business leadership style and life Greater Than is not about rejecting success It's about redefining it Less noise More clarity Leadership that lasts **Kiplinger's Personal Finance Magazine**, 2003 **Kiplinger's Personal Finance**, 2003 Tomorrow, 1997 **The Encyclopedia of Global Warming Science and Technology** Bruce Elliott Johansen, 2009 This encyclopedia covers a vast range of topics concepts issues and processes on the subject of global warming such as atmospheric chemistry paleoclimatology biogeography oceanography geophysics glaciology soil science and more **Contrarian Leadership Principles** Bianca

Harrington, AI, 2025-02-27 **Contrarian Leadership Principles** offers a novel approach to management challenging conventional wisdom by using reverse psychology to boost team engagement and performance. Instead of relying on traditional top-down methods, the book advocates for strategies like expectation subversion, intentionally disrupting predictable patterns to stimulate innovative problem solving. It also emphasizes strategic autonomy, empowering team members with greater control over their work, which fosters ownership and increases motivation. The book explores how understanding concepts from behavioral economics, such as loss aversion and cognitive biases, can help leaders design interventions that subtly guide teams toward desired outcomes. By inverting standard leadership approaches, moving away from constant oversight to encourage independent thought and calculated risk-taking, leaders can unlock their team's full potential. This approach is particularly valuable in today's rapidly evolving business landscape where agile, self-managing teams are essential for navigating complex challenges. The book begins by introducing core concepts and the psychological underpinnings, then progresses through practical techniques for expectation subversion, strategies for granting strategic autonomy, and potential pitfalls to avoid. Through case studies, real-world examples, and a framework for diverse organizational contexts, **Contrarian Leadership Principles** provides actionable insights for fostering a more innovative and engaged work environment.

Escape from the Ivory Tower Nancy Baron, 2010-08-13 To effectively reach journalists and public officials, scientists need to learn new skills and rules of engagement. No matter what your specialty, the keys to success are clear thinking, knowing what you want to say, understanding your audience, and using everyday language to get your main points across. In this practical guide to communicating science, Baron explains how to engage your audience and explain why a particular finding matters. From publisher description

Planning, 2001 [Great Leaders Have No Rules](#) Kevin Kruse, 2019-04-02 Kevin Kruse knows two things about leadership that most people do not believe: First, leadership is a superpower. Second, almost everything we've been taught about leadership is wrong. In **Great Leaders Have No Rules**, New York Times bestselling author and highly successful entrepreneur Kevin Kruse debunks popular wisdom with ten contrarian principles for better, faster, easier leadership. Grounded in solid research and three decades of entrepreneurial experience, this book has one purpose: to teach you how to be both the boss everyone wants to work for and the high achiever every CEO wants to hire, all without drama, stress, or endless hours in the office. Inspired by Kruse's viral article "Why Successful Leaders Don't Have an Open Door Policy," this contrarian approach to leadership reveals why you should throw out the rulebook and instead play favorites, crowd your calendar, tell employees everything, even salaries, stay out of meetings, hide your phone, and more. Kruse makes the case for these principles with engaging real-world stories and case studies and shows how to use this wisdom to buck the trend and become more effective. He also shares applications beyond the office, at home, in sales, in sports, and more. Ultimately, his advice empowers you to focus on what matters, which is the key to success for you, your employees, and your company.

Climate Change Hennie Stoffberg, Paul Prinsloo, 2009 A guide into the complex relationship between

corporates and an increasingly regulatory and auditing environment which holds corporations accountable for their carbon footprint The book provides an overview of factors big business needs to consider when formulating appropriate and effective responses to climate change Bookseller s website [Canadian Periodical Index](#) ,1996 [Forbes](#) ,1989

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