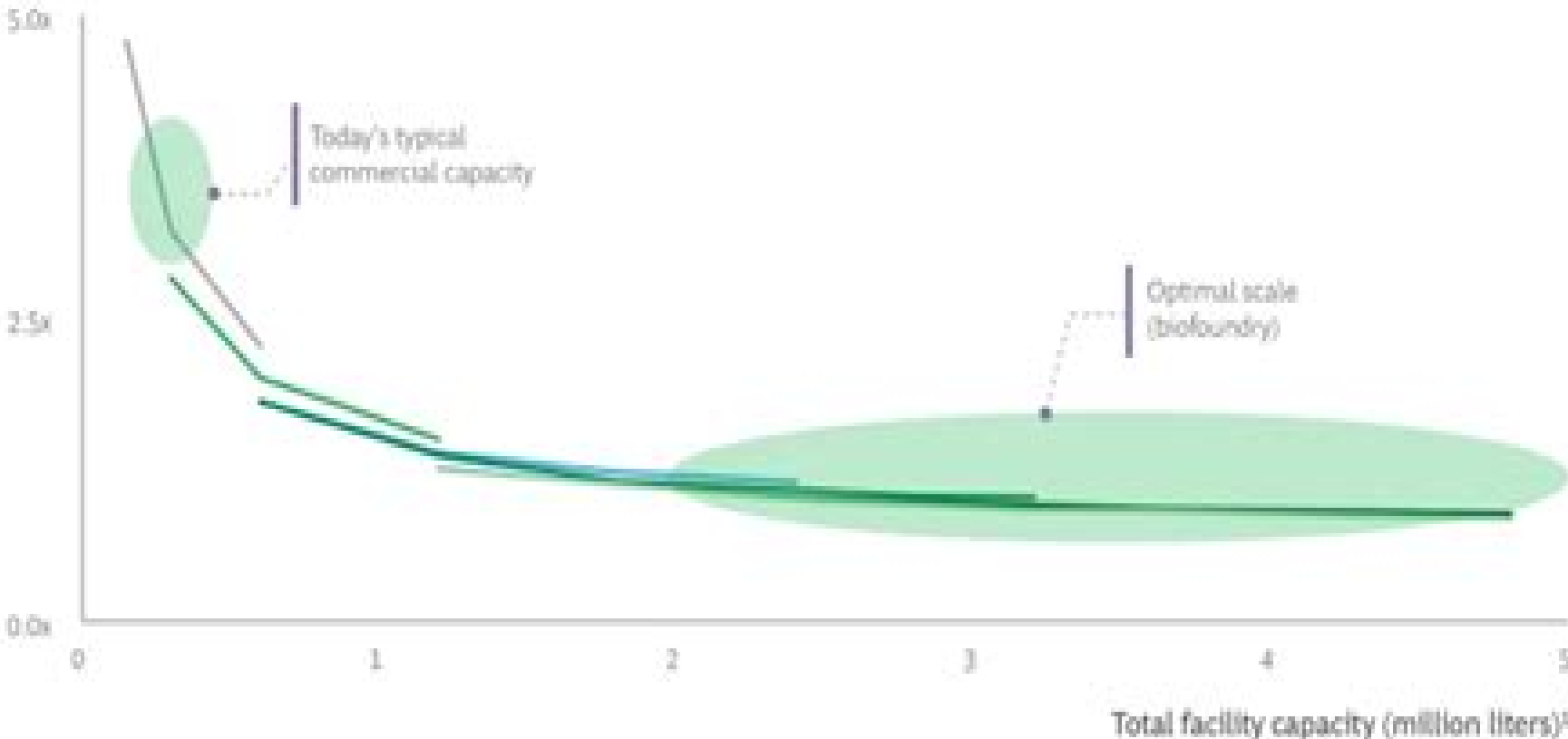


Exhibit 3 - Optimized Biofoundries with a Minimum Working Capacity of 2 Million Liters Can Cut Costs by About 50%

Cost of goods sold (\$/kg produced)



Fermentor volume¹ — 50 kL — 100 kL — 150 kL — 200 kL — 300 kL — 400 kL

Sources: BCG analysis; Synonym analysis.

¹Working volume.

Breaking The Cost Barrier

AW Rasmussen



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